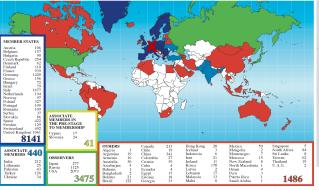


## **Efforts Towards True Global Collaborations**

Distribution of All CERN Users by Location of Institution (2019)



13,583 CERN users (78 countries)

Distribution of All Fermilab Users by Location of Institution (2019)



More than 4,000 users (52 countries) [> 100 nationalities]

Distribution of All KEK Users by Location of Institution (2019)

More than 4,000 users (43 countries)

## **Exciting Development**

Latin America and Africa in Strategic Planning Processes

The Latin American Strategy Forum for Large-Scale Research Infrastructures

